

Chairs' Meeting Minutes

Date: November 3, 2017

Location: WCH – Room 443

Attendees:

Marek Chrobak
Ilya Dumer
Jay Farrell
Patrick Hartney
Suveen Mathaudhu (for Guillermo Aguilar)
Larry Morgan
Ashok Mulchandani
Walid Najjar
Hyle Park (for Xiaoping Hu)
Chinya Ravishankar
Brian Suh
Kambiz Vafai
Sharon Walker
Gillian Wilson
Charlie Wyman

Absent:

Guillermo Aguilar
Xiaoping Hu
Marko Princevac
Jun Wang

1. Welcome – Sharon

Sharon announced that Prof. Gillian Wilson, along with Larry Morgan and Brian Suh will be attending the meeting at 1pm to discuss UCR's I-Corp grant and the Office of Technology Partnerships.

2. Approval of Minutes from October 16, 2017 meeting – Sharon

The minutes of the October 16, 2017 meeting were unanimously approved.

3. MS On-line - Kambiz

Kambiz distributed a handout that summarized MSOL student (incoming and current) GPA, average GRE scores and the number of students per Specialization. He noted that there are 101 MSOL students this Fall. A second handout presented the total MSOL FY 16/17 tuition income and program expenses by Specialization. MSOL generated \$288K of gross income last year. 10% of this income will be allocated to the Dean's Office; 10% will be allocated to BCOE's TA pool and the remaining 80% will be distributed to the Specializations (based on each Specialization's share of total income). The financial benefits to Specializations totaled to \$445K, including instructional incentives to faculty (\$120K), TA support (\$108K) and distribution of net income (\$216K). MSOL's net income will be distributed to departments by the Dean's Office next week. Kambiz also announced that the MSOL Data Science

Specialization is now approved for tuition reimbursement for employees at Qualcomm. Additionally, Kambiz distributed summaries of MSOL Student Profile, Program Accomplishments and details of Student Population (students/Specialization and location). Kambiz indicated that representatives of Pearson will be at UCR for their quarterly meeting on 12/1. Chairs are welcome to meet with these Pearson reps. Lastly, Kambiz wants to market MSOL internationally outside the current Pearson agreement. Sharon asked to receive more details on this plan since she is concerned about possible impacts of this additional workload on BCOE staff.

4. Undergraduate Education - Marko

Marko was unavailable for this meeting but he sent copies of the attached Undergraduate Education presentation to Chairs yesterday.

5. Budget Update – Pat

Pat called attention to the three graphs attached to the agenda. The first graph presents BCOE's Carryforward history from FY08 to FY17 and includes separate lines for Carryforward funds (i.e., cash on hand), net deficit with current IC commitments and net deficit with all commitments. Pat commented that this graphs shows that BCOE's net deficit has been decreasing slightly over the past several years (including last year) and that the primary component of this deficit is IC commitments to faculty hires. BCOE has enough annual funding to cover projected annual IC expenses. The second graph presents BCOE's University Funding history for faculty salary/benefits, department operations, Dean's Office, Student Affairs and Initial Complement expenses from FY14 to FY17. This graph shows that most BCOE funding goes to its faculty and that funding to departments has grown over the past four years as compared to the Dean's Office and Student Affairs. The third chart presents this same data by percentage and again shows that most BCOE funding goes to faculty salary/benefits and that this percentage has increased over the last four years. Percent funding distributions to departments, Dean's Office and Student Affairs has remained relatively flat.

Next, Pat noted the MSNRT Distribution of Income page attached to the agenda. Prior to the implementation of UCR's new budget model, the Dean's Office distributed 80% of the MSNRT it received from campus to departments. Under UCR's new budget model, BCOE receives a greater percentage of MSNRT funding but is also charged about \$3,800 per grad student FTE in indirect costs. As such, the net amount available for distribution to departments will be less. The Dean's Office has asked for MS student data from BCOE FAOs so that it can determine the distribution of this net MSNRT to programs. Pat expects this analysis to be completed within the next three months. Pat commented that the Dean's Office is using the same allocation methods for all other university funding to departments/programs as before. The reasons for this continuity are that UCR's new budget model has had little impact on BCOE's funding so far. This will likely change in future years, particularly if/when UCR modifies this model as expected. Also, a permanent BCOE Dean will likely want to be given an opportunity to determine what changes, if any, need to be made to allocation methodologies.

In response to a question about the financial incentive to offer specific (service) courses, Pat indicated that Activity Based Costing (ABC) was supposed to provide this information but UCR has not had time to fully implement this tool. Pat will try to develop a BCOE model to

present this information but this won't be available until after UCPATH implementation. Lastly, Pat mentioned that campus Service Level Agreements (SLAs) are approved by UCR's SLA Governance Committee. BCOE doesn't have a representative on this Committee at this time. It's unclear in some of these SLAs what services are being provided for free and what services need to be funded by departments/orgs. It will take time for the Governance Committee to work out these details.

6. Opportunities offered by the recent NSF I-Corp grant – Gillian Wilson

Prof. Gillian Wilson made the attached presentation at the meeting. Items discussed included:

- The Provost has initiated a biannual Teaming mini-grant program. The next proposals are due on 12/1/17. These \$3K mini-grants are intended to support workshops, symposia, etc that will lead to collaborative grant proposals.
- RED wants to sustain/improve shared-use research facilities (such as CFAMM) and to discover new customers for these facilities. Gillian requested participants to send her names of other (local) institutions with shared-use facilities so that she can identify best practices.
- Larry Morgan (Director of UCR's Entrepreneurial Proof of concept and Innovation Center) stated that UCR received a \$500K NSF I-Corp grant. This grant is intended to provide in-house commercialization training to UCR faculty and students. UCR has 10 entrepreneurs in residence at UCR. These mentors have met with ~160 teams so far.
- The Highlander Fund has \$10M for seed funding projects. Approved projects are expected to be funded at \$100-250K per project.
- RED will be requesting Proof of Concept proposals (two times per year). RED expects to make \$30-50K awards to about three teams per cycle.
- It was noted by participants that RED may need to add more staffing to enhance pre-IP efforts.
- Concerns about staffing or responsiveness in UCR's Office of Technology Partnerships should be sent directly to AVC Rosibel Ochoa.
- Brian Suh (Director of Technology Commercialization) added that UCR held its inaugural patent award ceremony about two weeks ago.
- Lastly, Gillian is willing to make presentations at department faculty meetings.

7. Dean's update – Sharon

Sharon noted the recent update on contract/grant funding from Mike Pazzani that she sent to Chairs. She noted that 9 of the top 35 UCR PIs are in BCOE and 2 of the top 3 departments are in BCOE.

Sharon stated that Executive Committee members need to be informed of Winter and Spring teaching assignments as soon as possible so that they can determine when they will be available for Executive Committee meetings.

Sharon indicated that UCPATH will likely be implemented at UCR in January 2018. Several Dean's Office staff are heavily involved in this effort and department/center staff will need to be trained over the next few weeks. Pat noted that UCPATH's direct impact on faculty will be minimal but more advance notice will be needed in order to hire students and staff.

Sharon distributed a card announcing the November 18th Homecoming events at BCOE. She asked that Chairs attend these events and encourage other faculty to be there.

Sharon distributed a draft BCOE Industry Partners Program brochure from Mike Allen. She asked that feedback be sent to her. It was recommended that memberships be free at least initially. It is believed that only three other UC Colleges of Engineering charge membership fees. It was also recommended that quotes from other corporate supporters be substituted for the ones from Gordon Bourns and Winston Chung since most readers would assume that these individuals would be highly supportive of BCOE. Other recommendations were to narrow down “600 areas of research” and to indicate that access to facilities and sophisticated equipment would not be free.

Sharon distributed her notes from the 10/23/17 CAP discussion with UCR Deans. She stressed that CAP advises that research outcomes are more of a priority than amounts of research funding. Also, there should be more reporting of teaching expertise including independent evaluation of teaching. Additionally, CAP wants to review all BCOE files at the same time. Lastly, it was advised that specific dollar figures not be included in files since these figures will need to be verified by CAP staff and will delay the review process. An alternative is to use “more than \$xxx” instead of a specific figure.

8. Staff Appreciation – Sharon

Sharon distributed flyers announcing this year’s BCOE Staff Appreciation event. This event is scheduled for December 8th from noon to 2pm in WCH 205/206. She asked Chairs to encourage faculty to attend this event.

9. Department Updates – Chairs

Due to time constraints, this topic was delayed to the next meeting.

10. Graduate Education - Ravi

Due to time constraints, this topic was delayed to the next meeting.

No other topics were discussed.

Chairs' Meeting

November 3, 2017

Agenda

Winston Chung Hall – Room 443

- | | | |
|-----|---|----------------------|
| 1. | Welcome | Sharon |
| 2. | Approval of Minutes from October 16, 2017 Meeting | Pat |
| 3. | MS On-line | Kambiz |
| 4. | Budget Update | Pat |
| 5. | Graduate Education | Ravi |
| 6. | Undergraduate Education | Marko |
| 7. | Dean's Updates | Sharon |
| 8. | Staff Appreciation | Sharon/Pat |
| 9. | Department Updates | Chairs |
| 10. | Opportunities offered by the recent NSF I-Corp | Prof. Gillian Wilson |

	Upcoming	Winter 18	Students	Active (current)	Graduates	Withdrawn	Total Students Overall	Average GPA Entry	Average Current GPA	Average GRE
BIEN			1	16	6	4	27	3.1	3.6	308
CEE			0	18	8	2	28	3.1	3.8	305
DATA			3	22	1	7	33	3.5	3.8	313
EE			0	5	2	0	7	3.3	3.5	304
ME			1	24	11	6	42	3	3.7	306
MSE			0	11	0	2	13	2.9	3.9	310
Total			5	96	28	21	150	3.15	3.716666667	307.6666667

Master's Online Tuition Income vs. Expenses for FY16/17 Fiscal Year

	Program O/H	Bioengr	Environ	Data Science	Electrical	Mechanical	Materials	Totals
Tuition Income	827,169.00	89,964.00	204,085.00	117,786.20	77,469.00	347,777.50	78,302.00	1,742,552.70
Expenses								
Chair/Grad Advisor Exps.	65,745.29	0.00	0.00	0.00	0.00	0.00	0.00	65,745.29
Lecturer*	63,784.95	0.00	0.00	0.00	0.00	0.00	0.00	63,784.95
TA-Ships	0.00	13,272.17	28,675.29	21,264.34	15,578.06	12,586.57	16,719.72	108,096.15
Video Technicians	94,550.05	0.00	0.00	0.00	0.00	0.00	0.00	94,550.05
Graduate Assistant	86,800.44	0.00	0.00	0.00	0.00	0.00	0.00	86,800.44
Pearson's	426,169.48	50,679.72	107,686.58	50,591.40	42,256.42	175,463.13	39,850.71	892,697.44
Specialization Incentive	0.00	15,600.00	28,800.00	20,800.00	10,600.00	31,000.00	13,200.00	120,000.00
UCOP Assessment	1,632.41	171.74	356.56	200.03	147.74	472.89	150.62	3,132.00
FWS Fee for K.Kozlar**	14,994.75	0.00	0.00	0.00	0.00	0.00	0.00	14,994.75
Application fees	320.00	0.00	0.00	0.00	0.00	0.00	0.00	320.00
General Supplies	3,791.91	0.00	0.00	0.00	0.00	0.00	0.00	3,791.91
	757,789.28	79,723.63	165,518.43	92,855.77	68,582.22	219,522.59	69,921.05	1,453,912.98
Net Balance >	69,379.72	10,240.37	38,566.57	24,930.43	8,886.78	128,254.91	8,380.95	288,639.72
10% TA Funding pool	6,937.97	1,024.04	3,856.66	2,493.04	888.68	12,825.49	838.09	28,863.97
10% Dean's Office pool	6,937.97	1,024.04	3,856.66	2,493.04	888.68	12,825.49	838.09	28,863.97
Start-up loan payment***	3,475.74	513.02	1,932.08	1,248.95	445.20	6,425.23	419.86	14,460.08
Balance for distribution >	52,028.04	7,679.28	28,921.18	18,695.40	6,664.22	96,178.70	6,284.89	216,451.70
To be split								

	Program O/H	Bioengr	Environ	Data Science	Electrical	Mechanical	Materials	Totals
Financial Impact to Dept.								
Faculty Incentives	-	15,600.00	28,800.00	20,800.00	10,600.00	31,000.00	13,200.00	120,000.00
TA Support	-	13,272.17	28,675.29	21,264.34	15,578.06	12,586.57	16,719.72	108,096.15
Net Income	-	10,109.21	38,072.61	24,611.12	8,772.96	126,612.20	8,273.60	216,451.70
	-	38,981.38	95,547.90	66,675.46	34,951.02	170,198.77	38,193.32	444,547.85

*Includes summer and academic year salaries, less tuition rec'd for ground students.

**Tuition discount for UCR Librarian

***Start-up cost = \$115,680.63 and payment is amortized over 8 years to coincide with remaining Pearson agreement term.

****Tuition Income and expenses are for the fiscal year, which runs July 1, 2016 - June 30, 2017.

Good News!



The online degree in Data Science is now approved for tuition reimbursement at Qualcomm. That is, with manager's approval and based on their grades, employees will be reimbursed for courses which are listed as part of the degree program. The amount for the reimbursement varies per country, as outlined by their local HR policy.

Student Profile

Age

Under 25	19%
25-34	36%
35-44	26%
45-54	12%
55+	7%

Gender

74% Male

Intent

42% of enrolled students pursued this degree to increase knowledge and skills in chosen specialization area

37% are looking for professional development

Career Areas and Experience

1-5 years 50%
6-10 years 17%
10+ years 33%

Aerospace & Defense
Government
Oil & Gas
Education/Education Services

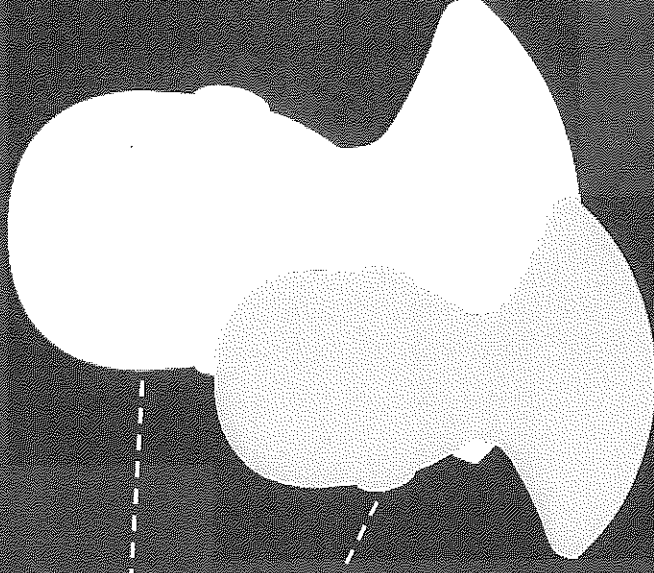
Most important factors that influence their decision:

Faculty Credentials
Online Program
Specializations Offered
Reputation of Degree Program

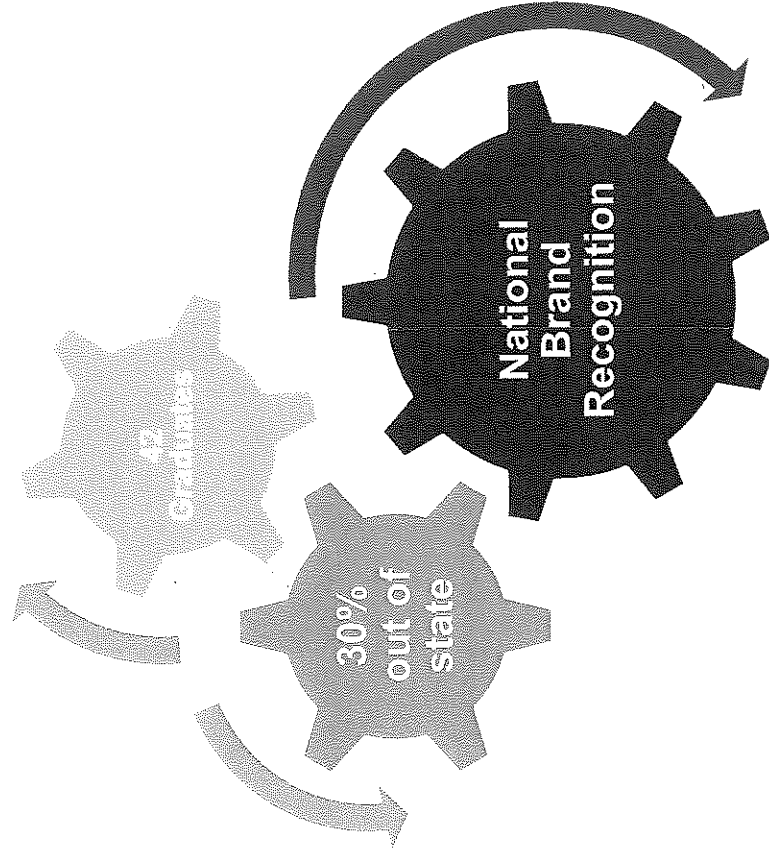
Student Profile

CORE PERSONAS

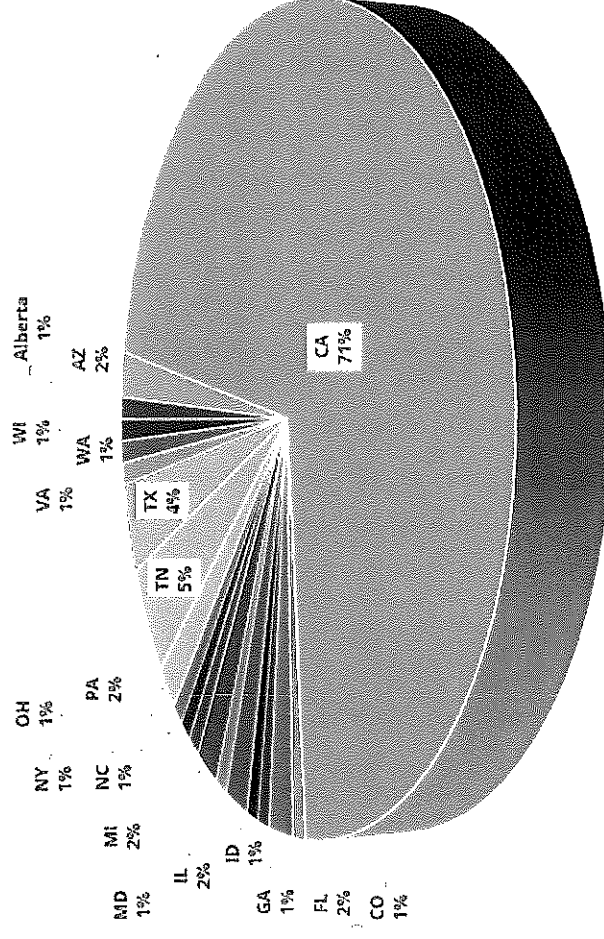
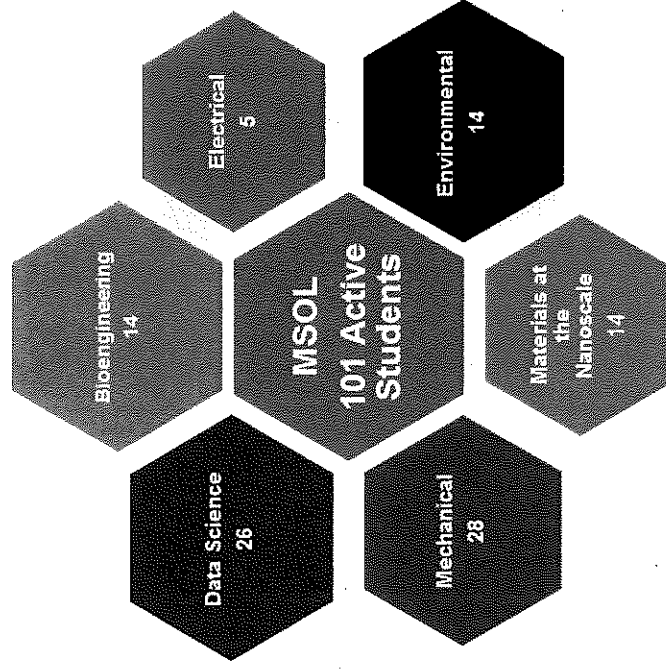
- Career Advancers
 - Engineers who are currently working and want to advance their career to the next level
 - This audience wants to continue actively working in the field (maintain a presence in the technical side of things) while gaining a business background that can position them as leaders who can manage teams and take on broader responsibilities in their organizations.



Program Accomplishments



MSOL Student Population





Marlan and Rosemary Bourns College of Engineering

We Engineer Excellence

Undergraduate Affairs Update for Chairs

November 3rd, 2017

Fall 2017 Enrollment Targets

BCOE Submitted wish list

F_2017	Freshmen	Transfer
BIEN	50	15
CEN	55	20
CHEN	60	20
CS	73	28
CSAB	15	10
ECE	80	30
ENVE	40	10
ME	80	20
MSE	30	10
BCOE	483	163

Total: 646

UCR wish list

College	Freshmen	Transfers
BCOE	483	163
CHASS	2425	900
CNAS	1850	225
SoBA	0	110
Total	4758	1398

UCOP approved 4500 resident + ~200 non-resident freshmen.

Adjusted across UCR to accommodate the approved number

College	Freshmen	Transfer
BCOE	475	155
CHASS	2400	820
CNAS	1825	200
SoBA	0	105
Total	4700	1280

UCR

Targets: resident non-resident

Freshmen			
College	CA Resident	Non-resident	Total
BCOE	465	10	475
CHASS	2300	100	2400
CHAS	1735	90	1825
CSBA	0	0	0
Total	4500	200	4700
Transfers			
College	CA Resident	Non-resident	Total
BCOE	145	10	155
CHASS	750	70	820
CHAS	185	15	200
CSBA	100	5	105
Total	1180	100	1280

UCR

Adjusted Enrollment Targets per program down to total of 465 freshmen and 155 transfer

Program Targets		Original_F	Reduced_F	Original_T	Reduced_T
1	BIEN	50	48	15	15
2	CEN	55	54	20	19
3	CHEN	60	58	20	19
4	CS	73	71	28	26
5	CSBA	15	14	10	10
6	ECE	80	77	30	27
7	ENVE	40	38	10	10
8	ME	80	76	20	19
9	MSE	30	29	10	10
Total		483	465	163	155

UCR

Per program as of October 1st (Final Update)

Freshmen	Target 2017	Enrolled	Diff	%diff
Per program				
Bioengineering	48	61	13	27
Bus. Informatics	0	0	0	
Chem Engr	58	60	2	3
Computer Engr	54	58	4	7
CS Business Applications	14	11	-3	-21
Computer Science	71	78	7	10
Electrical Engr	77	69	-8	-10
Environmental Engr	38	26	-12	-32
Materials Sci and Engr	29	22	-7	-24
Mechanical	76	55	-21	-28
Total BCOE	485	440	-25	-5

Transfer	Target 2017	Enrolled	Diff	%diff
Per program				
Bioengineering	15	12	-3	-20
Bus. Informatics	0	0	0	
Chem Engr	19	42	23	121
Computer Engr	19	13	-6	-32
CS Business Applications	10	4	-6	-60
Computer Science	26	68	42	162
Electrical Engr	27	12	-15	-56
Environmental Engr	10	4	-6	-60
Materials Sci and Engr	10	5	-5	-50
Mechanical	19	43	24	126
Total BCOE	155	203	48	31

Per program as of October 1st (Final Update)

Total	Target	Enrolled	Diff	%diff
Per program				
Bioengineering	68	73	10	16
Bus. Informatics	0	0	0	
Chem Engr	77	102	25	32
Computer Engr	73	71	-2	-3
CS Business Applications	24	15	-9	-38
Computer Science	97	146	49	51
Electrical Engr	104	81	-23	-22
Environmental Engr	48	30	-18	-38
Materials Sci and Engr	39	27	-12	-31
Mechanical	95	98	3	3
Total BCOE	620	643	23	4

AIS cutoff

	2017	2016
BIEN	4275	4150
CEN	4425	4330
CHEN	4125	4070
CS	4550	4440
EE	4175	4070
CSBA	4525	4000
ENEN	4225	4000
MCEN	4375	4270
MSE	3975	4000

Winter transfers: 92 applicant, 38 admissions, 27
SIRs (as of 10/27, deadline was November 1st)

UCR

Winter transfers as of 10/27/2017

- UCR received a total of 610 applications for winter transfers
- BCOE: 92 applications, 38 admits, 27 SIRs
- CHASS: 306 applications, 235 admits, 138 SIRs
- CNAS: 119 applications, 65 admits, 33 SIRs
- SOBA: 93 applications, 44 admits, 33 SIRs

UCR

ABET Updates and Reminders

Drafts of self studies are due for review on Thanksgiving – please assist when needed your ABET coordinator

Remember that Chairs are in charge – e.g. self study cannot have wording "...for questions please cc..." – all correspondence should go to the Chair and all responses should come from the Chair – internally it can be arranged in many ways.

It is OK to have a problem (retiring instructor, old equipment...) and being aware of it and taking steps to rectify it. Being oblivious of the problem is not good.

UCR

2012-2013 ABET Accreditation Results

Accredited until September 30, 2019 – full accreditation

Reaccreditation will be a comprehensive general review

A request for reaccreditation due to ABET by January 31, 2018

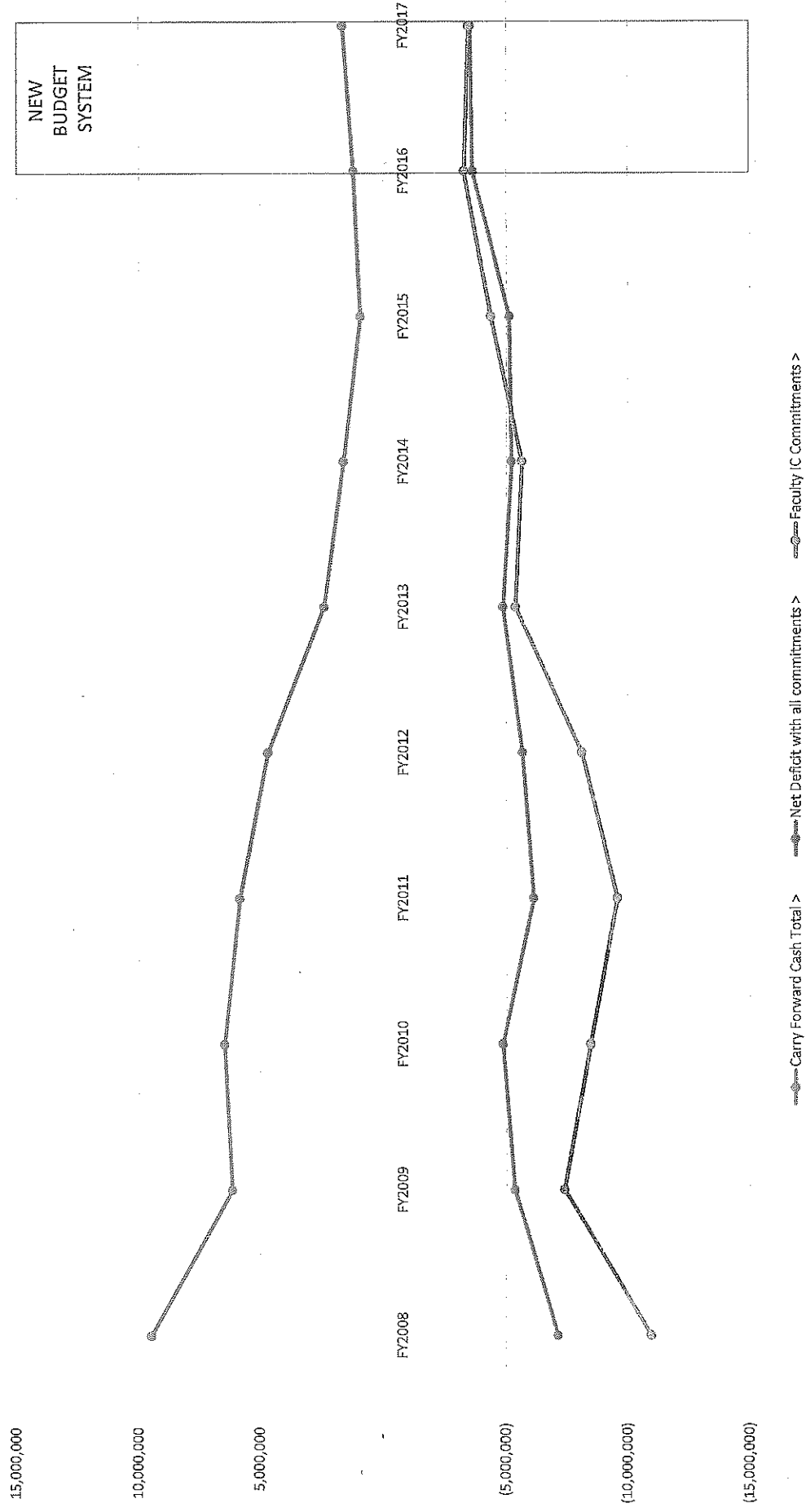
Self-Study Reports due July 1, 2018

Site visit will be sometime in the Fall (early November).

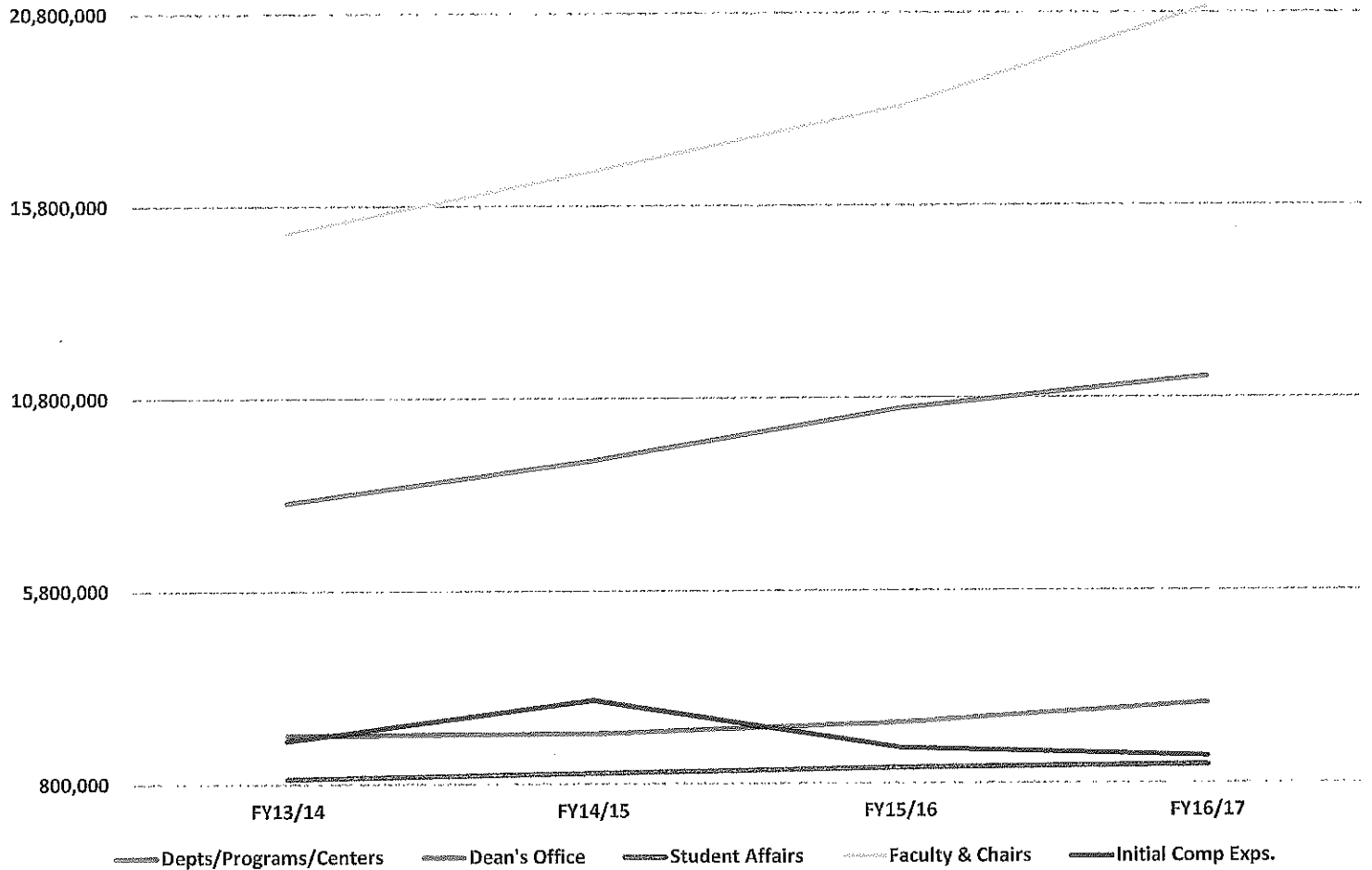
Status: programs had Board of Advisors meetings, revised PEOs, data is in good shape, several self studies are in advanced stage, monthly meetings with ABET coordinators, monthly reports to program Chairs...

UCR

BCOE Carry Forward History FY08 to FY17



BCOE 4 Year Funding History



Items included in Totals above:

Lecturers
Staff
TA-ships
GSRs
Supplies/Services, Misc.

GPP
MSNRT
ICR
Summer Session
Faculty PC Replacement

Faculty Recruitment
Instruc. Equipment
Grad Stdnt Recruitment
Match/Retention/IAA
Other

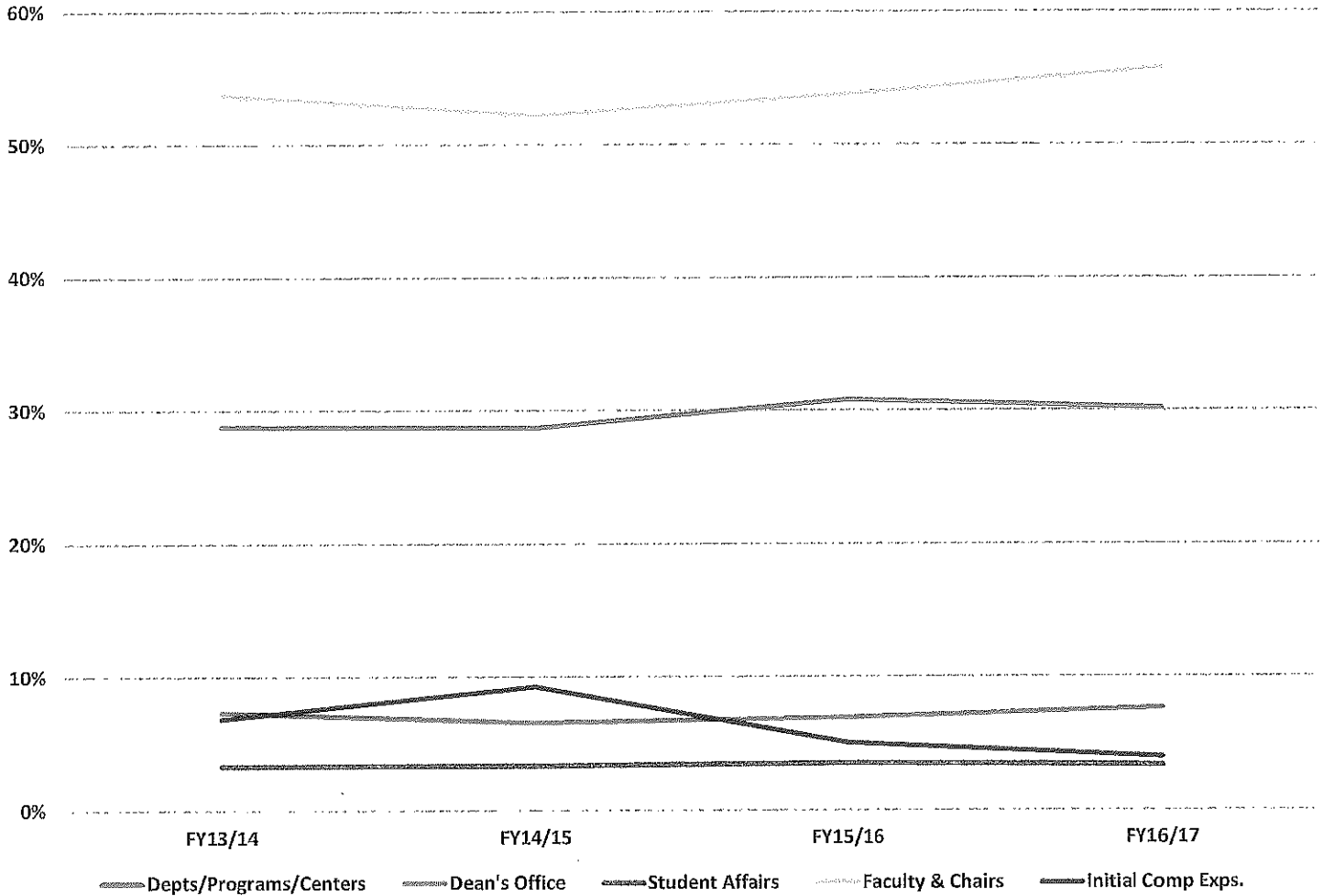
*Lecturer amounts are based on reimbursement amounts.

***Instructional Equipment funds not allocated in FY17

****Other items include: CRIS & CNSE support; Systems expenses; ABET funding; & Student Organization support; Facilities exps REIMB non-salary; course buyouts; GL/EP; conf room usage; workcomp; grad app fees

*****This only includes Special State Appropriations (18802) & General Funds (19900), except for 20308 for GPP, 19942 for MSNRT, and 19917 for PC replacement.

BCOE 4 Year Funding Percentage History



Lecturers
Staff
TA-ships
GSRs
Supplies/Services, Misc.

Items included in Totals above:
GPP
MSNRT
ICR
Summer Session
Faculty PC Replacement

Faculty Recruitment
Instruc. Equipment
Grad Stdnt Recruitment
Match/Retention/IAA
Other

*Lecturer amounts are based on reimbursement amounts.

***Instructional Equipment funds not allocated in FY17

****Other items include: CRIS & CNSE support; Systems expenses; ABET funding; & Student Organization support; Facilities exps REIMB non-salary; course buyouts; GL/EP; conf room usage; workcomp; grad app fees

*****This only includes Special State Appropriations (18802) & General Funds (19900), except for 20308 for GPP, 19942 for MSNRT, and 19917 for PC replacement.

MSNRT Distribution of Income
Actuals for FY 15 & FY 16; Proposed for FY17

	FY15*	FY16*	FY17**
# of FTE	66	71	106
Total MSNRT	498,366	536,121	831,949
Indirect Cost***	0	0	401,656
Available for Dist. >	498,366	536,121	430,293
20% Dean's	99,673	107,224	86,059
80% Depts.	398,693	428,897	344,234
	498,366	536,121	430,293

*FY15 & FY16 MSNRT College allocation from Campus was 50% of total; indirect costs were not charged

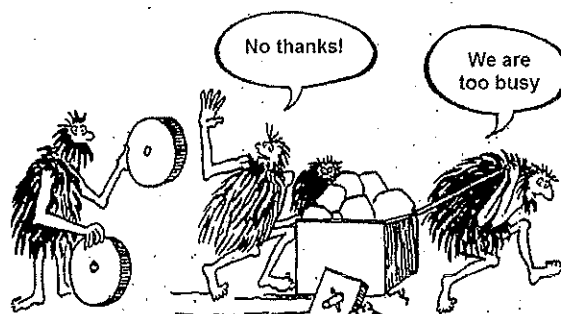
**FY17 MSNRT College allocation from Campus was 70% of total; FY17 # of FTE is estimated at this time

***FY17 Indirect cost calculation per Grad Student FTE:

Infrastructure (Police/ERM, C&C, Capital Renewal, IT):	\$1,103/FTE
Grad Student Support (Grad Division):	\$961/FTE
Student Support (Registrar, Health & Wellness, etc.):	\$249/FTE
Academic Research (VPJA, VCUA, Library):	\$1,488/FTE
Total >	\$3,801/FTE

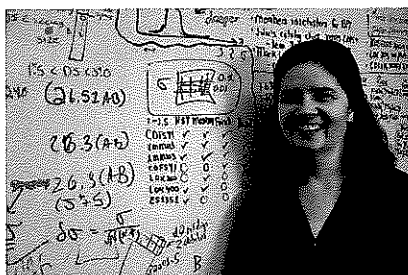
Overview of Presentation

- Provost's "Teaming" Mini-Grant Program
- Shared Core Facilities
- "Office of Technology Partnerships" (OTP)



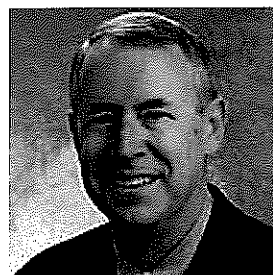
Gillian Wilson

Professor of Physics & Astronomy /
Chair of Research & Economic
Development Advisory Board



Larry Morgan

Director, EPIC (Entrepreneurial
Proof of concept and
Innovation Center)



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Research & Economic Development Advisory Board

- Gillian Wilson - Physics & Astronomy (Chair)
- Khaleel Abdulrazak - Psychology
- Mark Alber - Mathematics
- Emma Aronson - Plant Pathology & Microbiology
- Christopher Bardeen - Chemistry
- Mitch Boretz - BCOE
- Sean Cutler - Plant Cell Biology and Chemistry
- Erith Jaffe-Berg - Theatre, Film and Digital Production
- Eamonn Keogh - Computer Science & Engineering
- David Kisailus - Chemical & Environmental Engineering
- Cengiz Ozkan - Mechanical Engineering
- Karthick Ramakrishnan - Political Science
- David Reznick - Evolution, Ecology & Organismal Biology
- Ming Lee Tang - Chemistry
- Emma Wilson - School of Medicine
- Elaine Wong - School of Business

Ex Officio

- Michael Pazzani - Vice Chancellor for Research & Economic Development
- Rebecca Goldware - Chief of Staff, Research & Economic Development
- Brianna Cates - Executive Services Officer, Research & Economic Development
- Israel Fletes - Director of Educational Technology and Computing Services, Computing & Communications

3

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New (Biannual) Provost's "Teaming" Mini-Grant Program

- Early-stage germination of ideas, networking and building of collaborations
- New lines of research and new interdisciplinary collaborations with the potential for solving important and challenging problems
- Activities leading to UCR collaborative seed grant funding or state, national or foundation extramural grant funding
- Likely deadline December 1st 2017
- Up to 3k for workshops, symposia, visitor costs, refreshments

4

Shared Core Facilities

- Nanofabrication Cleanroom Facility
- Central Facility for Advanced Microscopy and Microanalysis (CFAMM)
- Center for Advanced Neuroimaging (CAN)
- Institute for Integrative Genome Biology (IIGB)
- STEM Cell Core
- High-Performance Computing | Bioinformatics Facility
- Analytical Chemistry Instrumentation Facility (ACIF)
- Medical School
- Vivaria

Looking to do "Customer Discovery" with Users to Sustain/Improve Facilities

5

What is this "Office of Technology Partnerships"
of which you speak?



"I thought I was on to something
but I can't figure out how to
move it."

6

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Mission of Technology Partnerships

To facilitate the development and commercialization of ideas emanating from UCR and the community...



For the Benefit of Society

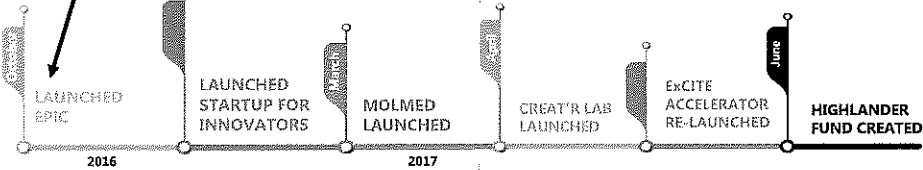
UNIVERSITY OF CALIFORNIA, RIVERSIDE **UCRIVERSIDE**

2016-2017 Office of Technology Partnerships Accomplishments:

70 Partnerships with Industry	75 Submitted Disclosures	207 Active Licenses	46 Trained Teams in Entrepreneurship
\$10 Million Executed Corporate Sponsored Research Agreements	\$2.2 Million Received in State Funding to Support Innovation and Entrepreneurship	\$1 Million Awarded in EDA Grants to Support Innovation	\$10 Million Launched Highlander Venture Fund

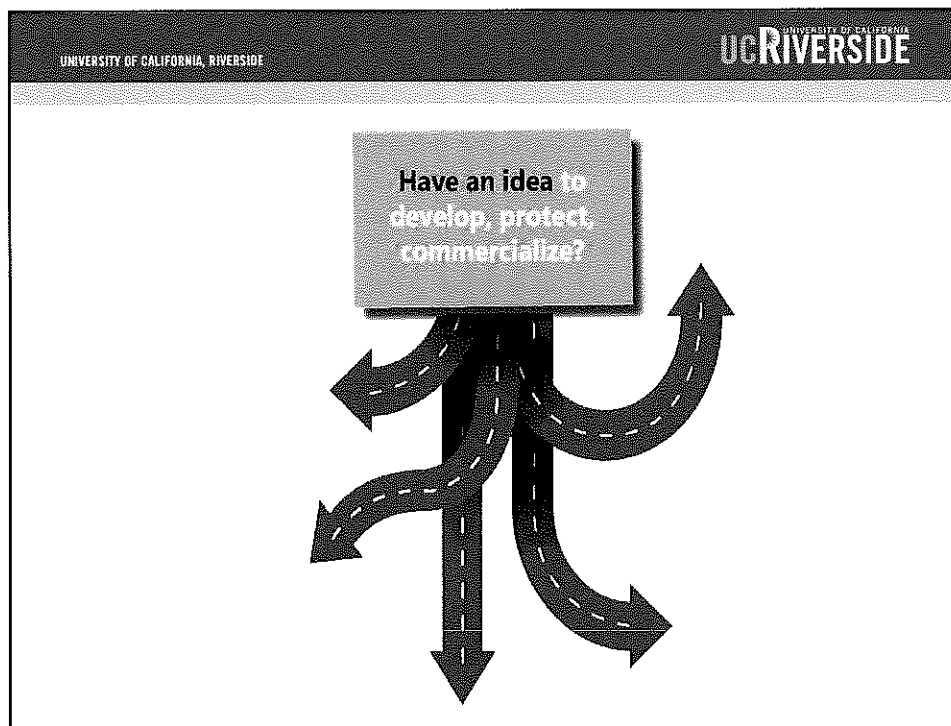
Entrepreneurial Proof of Concept and Innovation Center (EPIC)
EPIC provides faculty, staff, students and local innovators valuable resources and tools to support their entrepreneurial journey. EPIC is a complete path-to-market platform for innovators to validate their ideas, build their team, and launch their company.

New Associate Vice Chancellor, Rosibel Ochoa, hired July 1 2016



2016 2017

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OTP can help You Decide if Your Idea has Potential for:

- Societal Benefit
- New Pedagogy
- Student Experiential Training
- Industry Partnership
- Research Funding
- Foundation Funding
- Intellectual Property (IP)
 - Patent, License
- Commercialization
- Startup Company
- Funding your blissful early retirement to Hawaii

Pedoodles
© 2010 Lisa Slavit


Goose Bumps

10

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UC Riverside Transformed Into Hub of Innovation with National Science Foundation I-Corp Site Status

NSF will also award UC Riverside a \$500,000 grant



- Prestigious NSF Innovation Corps Site grant to provide in-house commercialization training to UCR faculty and students over the next 5 years
- 10 UCR teams per quarter selected to participate in "Startups for Innovators" workshops

Co-PIs Rosibel Ochoa, Gillian Wilson & Larry Morgan

"Startups for Innovators" workshop, spring 2017

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Faculty Involvement in UCR's "Startups for Innovators" Workshops

Faculty do not have to attend the workshops but are essential for assembling a team of postdocs/students and submitting an application


Teams with this basic training increase their chances of getting many other different kinds of resources (funding, industry connections, community relations etc)

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Startups for Innovators

At UC Riverside, the Entrepreneurial Proof of Concept and Innovation Center (EPPIC) offers introductory training workshops to entrepreneurs as part of the National Science Foundation Innovation Corps program (NSF I-Corps). We call these workshops "Startups for Innovators" and divide the program into two workshops, Phase I and Phase II. Both phases utilize the Lean Launchpad methodology to evaluate product-market fit for each participant's "product" or "service". By interviewing customers, and other stakeholders, each participant defines the individual customer(s) for their offering and the "values" that the offering provides to the customer to justify a purchase. Completion of Phase I is required to participate in Phase II.




Startups for Innovators Phase I

The Phase I workshop is a three-session program that introduces the Lean Launchpad methodology and focuses on identifying and understanding the "customer" and the requirements of that customer. This understanding is developed from data that the participants generate through direct, face-to-face customer interviews. Interviews are required of all teams each week of the program. Participation in Phase I requires at least 8 hours of active engagement each week. Participants learn why companies fail, how to identify customers and their needs and how to effectively communicate business ideas to outsiders. The program is focused on the market (customers) and not technologies (the entrepreneur's products).


Startups for Innovators Phase II

Select teams that have completed Phase I are invited to participate in the Phase II workshop. Phase II is a four-session program that further refines product-market fit for each participating team and introduces additional business concepts such as competition, market size analysis, intellectual property protection and storytelling. A team of 2 or more individuals is required for participation in Phase II.

Teaching Team



Mark D. Leibowitz
Ph.D., Lead Instructor



Jay Gilberg
Ph.D., Instructor

For more information about the Startups for Innovators workshops contact:
Mark Leibowitz at mark.leibowitz@ucr.edu

UC RIVERSIDE Office of Technology Partnerships

Next application deadline is January 2018 for winter quarter workshops

Teams receive training in how to interview customers & engage with industry partners

UCR participants eligible to receive up to \$3,000 to help develop an idea

Teams who participate in UCR's "Startups for Innovators" workshops become eligible for selection to the NSF I-Corps National Innovation Network Teams program (\$50k)

Also have a greater chance of receiving Small Business Innovation Research (SBRI) or Small Business Technology Transfer (STTR) awards

UC RIVERSIDE

Talk to us! (separately or together)

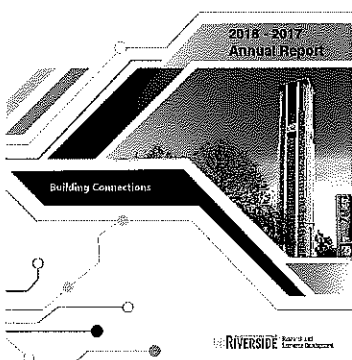
gillianw@ucr.edu

larry.morgan@ucr.edu

To set up an appointment with Rosibel,
email **judy.swineford@ucr.edu**

If you already working with OTP
and are having any kind of
problem we especially want to
hear from you !!

OFFICE OF TECHNOLOGY PARTNERSHIPS
UNIVERSITY OF CALIFORNIA, RIVERSIDE



2016 - 2017 Annual Report

Building Connections

UC RIVERSIDE Office of Technology Partnerships

[Link to Annual Report](#)

Notes from the CAP Discussion with Deans 10/23/17

CAP chair – Vyjayanthi Chari (math)

CAP vice-chair - Rajiv Gupta (CSE)*

Members: Adam Lukaszewski (botany), SherryI Vint (English), Rick Smith (SOBA), Carl Cranor (philosophy), Howard Judelson (plant path), Walter Clark (music), Mary Droser (earth science), David Pion-Berlin (political science)*

*absent from meeting

Research:

Research outcomes a priority – not the money. Make sure letters (as well as mentoring of faculty) are clear on this point. The call focuses on output from grants, not just the awarding of the grants.

Prestigious grants can be used as another means of peer recognition.

Highlight that \$ are to achieve work and to support scholarship. If \$ are necessary for research in the field, note it in the letter. If work is sustainable without money (or funds at lower levels), note this in the letter. Research without funding in Engineering is not typical, as \$ are required for GSR support.

Patents are a translation of research – address it if the research output is lower due to the focus on this translation

Teaching:

Teaching – address this more. Address any difficulties. “Perceived” improvement must be justified in file with actual content (i.e. documenting programs to improve teaching, evaluation by a committee of department faculty, etc.)

Independent evaluation of teaching is encouraged. CAP suggests constructive evaluations (not just positive statements). They also suggest the department has a committee that does the evaluation of *all* faculty to provide letters for merit/promotion files

LSOE letters – must address teaching as a priority. External letters can’t just discuss the person’s research career. Department letters and external letters must document teaching skills (this is a different tone of letter from a standard faculty)

Service:

Service is a priority for CAP. Department letters need more than a list, rather a documentation of the actual contributions on committees and in activities

Commitment to diversity is a major consideration in service. It also can also be highlighted in the teaching component of the file (i.e. additional time spent mentoring)

Non-peer reviewed “public intellectual” work (i.e. blogging) counts towards service.

Miscellaneous:

File processing time has lengthened due to a considerable number of mistakes in files. Common mistakes include department letters mentioning things not in the file or outside the review period. If the information is not in the file or self-statement, the department should not comment on it. Be aware that every time a # is included in the letter it has to be double-checked at the DO and AP levels (considerable staff time). Anything mentioned in self-statement must be backed up by content in the efile, otherwise it has to be returned for editing.

“Honeymoon” merits are only for assistant professors 2 or 3. Someone doing more than this minimal level for a honeymoon is not reason for an acceleration or off-scale.

Accelerations – there must be a driver for the acceleration (a grant is not this driver). All three areas must be excellent with one particular driver for the acceleration (e.g. becoming a fellow or a similar award)

Focus letters on CONTEXT (why work is important and how it is important), not on lists or counts

To support and retain *strong* step 4 professors, encourage/consider a career review to step 6 rather than waiting 6 years to get there

^{assoc prof +}
NEW professor 5 and 9 are now eligible for additional off-scale since they can't get a merit at these barrier steps

Quinquennial review – expectations are good teaching and service, as well as “evidence of effort towards scholarship” (i.e. mentoring students, invited talks or involvement in professional society)

Gordon Bourns, CEO of Bourns, Inc.

"Placeholder copy until we receive final quote. I am pleased to partner with a world-class public university system like the University of California and the innovative faculty and researchers at UCR's Bourns College of Engineering. Together, we are working to develop new solutions that ensure a clean energy future for our planet and its people."

Gordon Bourns, CEO of Bourns, Inc.



Winston Global Energy (Gold Member)

"I am pleased to partner with a world-class public university system like the University of California and the innovative faculty and researchers at UCR's Bourns College of Engineering. Together, we are working to develop new solutions that ensure a clean energy future for our planet and its people."

**Winston Chung,
Founder & President, Winston Global Energy**

129 Faculty members

600+ Areas of research

\$313K Average research expenditure per faculty member

90+ Fellows of Professional Societies

U.S. News and World Report: One of the **top three ranked public engineering colleges** of its size in the country

8th CWTS Leiden Ranking

100% of departments ranked by Shanghai Ranking

The Industry Partners Program opens many doors for businesses, providing access to a broad range of people and resources to help you achieve your corporation's objectives. Together, we will create a customized set of benefits that meet your company's needs.



Marlan and Rosemary Bourns
College of Engineering

INDUSTRY PARTNERS PROGRAM

*Partnering with Industry
to Engineer Excellence*

For more information, please contact:

Mike Allen

Associate Director Corporate Strategic Partnerships

Tel: (951) 827-6569

www.engr.ucr.edu/industry/



Marlan and Rosemary Bourns
College of Engineering



The Marlan and Rosemary Bourns College of Engineering is a unique place and we pride ourselves on the innovative research and education that has resulted in us becoming one of the top three public engineering colleges of our size in the country. Our corporate partners have played a significant role in our success and we are grateful for having such amazing collaborators.

As part of the 10-campus University of California system, we're large enough to conduct internationally-recognized research using our world-class facilities, yet small enough to collaborate with our partners on projects that can meet their specific needs. We are also one of the most diverse universities in the world, offering partners fresh, new perspectives on solutions to some of a company's most significant challenges.

I invite you to meet with our faculty and tour our facilities to learn more about becoming our partner. We are deeply committed to our collaborators and look forward to meeting and working with you on the next generation of engineering advancements.

Sharon Walker
Interim Dean



TALENT

- Access outstanding students for internships and employment
- Sponsor a senior design project
- Collaborate with internationally renowned faculty
- Sponsor a graduate student
- Establish research collaborations



INNOVATION

- Gain insider access to the latest research and innovation
- Consult with UCR's intellectual property experts in technology commercialization
- Access technologies available for licensing
- Work with our Office of Research to negotiate research agreements
- Receive access to facilities and sophisticated equipment
- Partner with the university on joint proposals



FACULTY

- Network with faculty, students, and technology leaders
- Serve as a guest speaker
- Interact with student organizations
- Support STEM outreach and diversity
- Present your company to faculty and students
- Attend seminars and lectures
- Create named company scholarships and fellowships

PARTNERSHIP OPPORTUNITIES

Combine any of the following to meet your company's Corporate objectives:

- STEM outreach sponsor:
 - Bourns Engineering Day – Attracting 1000+ K-12 students
 - MESA Robotics Competition – Attracting 500+ middle school and high school students
 - Code Camp 4 All – Attracting 120+ high school students from underserved communities
- Student professional club sponsor
- Corporate-named undergraduate student scholarships
- Senior design project sponsor
 - Team of 3-4 students on an industry-defined project
- Department lecture sponsor
- Career Center Alliance
- BCOE Career Day
- Corporate-named graduate student fellowships
- Corporate-named faculty office
 - Various corporate naming opportunities (e.g., labs, conference rooms, outdoor areas, etc.)
- Research support
- Sponsored research
- Dean's Innovation Fund for areas of greatest need

Homecoming-Join Us!

Saturday, November 18, 2017

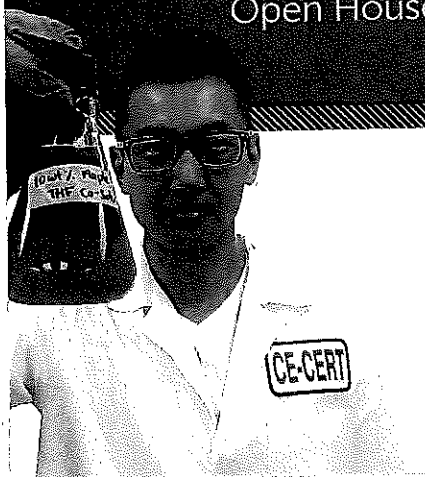
Noon Back to Class:
Science and Superheroes
with Assistant Professor
Suveen Mathaudhu

3 p.m. 50 Years at UCR:
Celebrating Professor
Tom Payne



1 p.m. BCOE Alumni & Parents
Open House

Register Now: homecoming.ucr.edu



Congratulations

Outstanding Young Alumnus Award Recipient

Charles Cai, Ph.D. '15 (Chemical and Environmental Engineering),
CTO MG Fuels; Assistant Research Engineer & Assistant Adjunct
Professor, Bourns College of Engineering Center for Environmental
Research & Technology.

UCRIVERSIDE UNIVERSITY OF CALIFORNIA

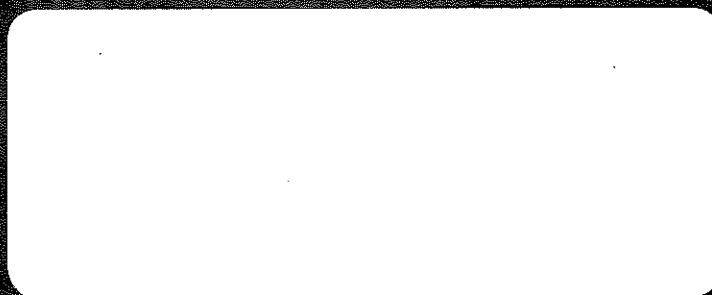
Marlan and Rosemary Bourns
College of Engineering

University of California, Riverside
The Marlan and Rosemary Bourns
College of Engineering
446 Winston Chung Hall
900 University Avenue
Riverside, CA 92521

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INNOVATION, INNOVATION, INNOVATION...

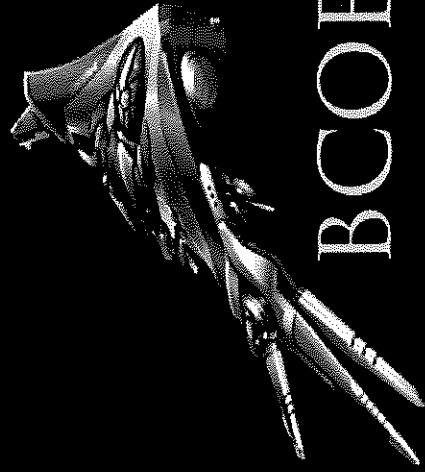
Innovation is what we do! www.engr.ucr.edu/innovation





PLEASE SAVE THE STAR DATE

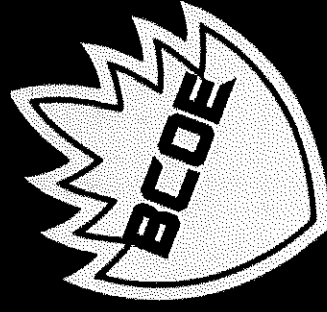
FRIDAY, DECEMBER 8



2017

BCOE STAFF APPRECIATION
LUNCHEON

Noon—2:00



deansdesk@engr.ucr.edu

